

Purpose of Activity/Assignment:

The purpose of this consultancy is to facilitate development and draft a coherent child-centered CPD incorporating inputs from the situation analysis, selected in-depth thematic analyses, strategic moment of reflection and programme rationale and narratives of theories of change articulated for collectively identified programme priority areas.

Guided by the latest procedure for the development of country programmes and guidance, as well as following the Office of the Executive Board (OSEB) CPD standard template, the consultant is expected to support with the following tasks detailed further under deliverables:

- i. Synthesizing and sharing the evidence base
- ii. Facilitating Khartoum based and four regional consultations with internal and external stakeholders, with elements of RRBM training integrated throughout the consultations and workshops to build staff capacity
- iii. Facilitating drafting outcome theories of change, overarching programme rationale and theory of change
- iv. Facilitating the strategic moment of reflection and prioritization
- v. Drafting country programme document, including results, indicators, targets and resources matrix and costed evaluation plan.
- vi. Producing the final draft country programme document after incorporating feedback from validation workshops with key stakeholders.

The consultant is expected to be present in Sudan at critical stages involving strategic moment of reflection, when holding consultations and TOC workshops with UNICEF staff and stakeholders. The consultant is also expected to work off-site when reviewing documents, developing inception work plan and when drafting CPD products. Details will be agreed at the inception stage. This will help the consultant to be immersed within the team to fully understand UNICEF Sudan's context and programme. The consultant will have an opportunity to interact with relevant partners at national and sub-national levels as feasible and relevant for the process.

Scope of Work:

UNICEF has been delivering programmes in Sudan since 1952, with a permanent office in Khartoum since 1974. UNICEF is mandated by the United Nations General Assembly to advocate for the protection of children's rights, to help children fulfil their basic needs and to expand their opportunities to reach their full potential i.e. to survive and thrive. UNICEF is one of the largest UN agencies in Sudan, with more than 400 personnel and an annual programme delivery of around USD 130 million. The central office in Khartoum and 11 other offices cover all 18 states of Sudan. UNICEF Sudan Country Office implements activities in partnership with a variety of national, state, and local government entities including ministries, administrative agencies, and councils.

In line with the UNICEF Strategic Plan 2018-2021, and policies and strategies of the Government of Sudan, the country programme aimed to achieve equitable outcomes for the poorest, most-in-need and hardest-to-reach children through addressing humanitarian needs while building the resilience of families and communities against future shocks and linking with sustainable development interventions. The Sudan Country Programme 2018 -2022 contributes to eight of the 17 Sustainable Development Goals, and jointly contributes to UNDAF 2018 – 2022, focus area 3 related to social services; focus area 4 related to governance, rule of law and institutional capacity development; and focus area 5 related to community stabilization.

The programme was developed jointly by the Government and UNICEF with a view to align with the priorities defined in the Sudan National Strategic Development Plan 2017-2020, as well as the multi-year Humanitarian Strategy 2017-2019. Programmatic integration is a key strategy in the country programme, and in collaboration with the government at national and sub-national levels, the integration of multi sectoral community-based interventions are planned to impact on equitable child survival and development, education and learning outcomes and safe protection of children. Together with its partners, UNICEF supports the Government of Sudan at strategic level through enhancing

national capacity, systems strengthening, developing public policy and national legislation for the reform of sustainable basic social services for children and women.

The overall goal of the country programme 2018-2022 is to contribute to national efforts to enable all children and adolescents in Sudan, especially those in the most vulnerable situations, to have their rights progressively fulfilled and to develop to their full potential in an inclusive and protective environment. The country programme has five components: (a) child survival and development; (b) education and learning; (c) child protection; (d) policy, evidence and social protection; and (e) programme effectiveness.

UNICEF Sudan's Country Programme 2018-2021 has been extended by one year to 2022. Furthermore, the United Nations Country Team (UNCT) agreed on an extension of United Nations Development Assistance Framework for Sudan (UNDAF) and common country framework to 2023. Hence, UNICEF requested for another year extension of its country programme to best align itself with the UN system in Sudan.

Despite the recent shifts in country context, the United Nations remains fully committed to the nexus approach and to continue delivering on current humanitarian and development programmes with an emphasis on resilience and peace building. UNICEF during the country programme adapted to the changing situation by establishing a presence in Gedarif to respond to the influx of Ethiopian refugees. Programmatic changes during the country programme were a prioritization of partnerships with private sector, integrating peacebuilding across programme areas, and incorporating construction and engineering staff across the country to support improved infrastructure. In the context of the current political crisis, UNICEF is considering the implementation modalities (i.e. through (a) government, (b) NGOs, or (c) direct delivery through contracts).

UNICEF responds to emerging humanitarian situations in accordance with the Core Commitments for the Children in Humanitarian Action. The pandemic affected the capacity of government actors due to constraints on in-person work. Although government partners reopened, the pandemic continues to strain resources and disrupt typical workflows. The ongoing political crisis has also halted government workflows due to uncertainty around leadership, staffing disruptions, and internal feuds over the political process. Given that several interventions across sectors are implemented with government ministries, this has had an adverse impact on capacity building, program implementation and monitoring and supervision.

The services of an experienced and qualified international consultant are required to support the Sudan Country Office (MCO) by facilitating processes of prioritization, development of the overarching theory of change, articulation of programme rationale and structure, consultation with relevant stakeholders, drafting the next country programme document.

Reference documents:

The below list is suggestive, but not limited to the following:

- Previous CPD 2018-2021
- Revised Programme strategy Note
- State of Sudanese Children 2020
- Sudan UNDAF 2018-2021
- Common Country Assessment Reports
- Country office RWPs and plans and Annual Reports
- Guidelines for drafting CPDs-OSEB-(link will be provided)
- Guidelines for Country Programme Documents (link will be provided)