**TERMS OF REFERENCE FOR INDIVIDUAL CONTRACTORS/ CONSULTANTS**

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| **PART I** | | |
| Title of assignment | Develop a humanitarian investment case for the children of Cabo Delgado, Mozambique | |
| Location | Remote | |
| Duration of contract | 30 days over 2 months | |
| Start date | From: 30 August 2020 | To: 30 October 2020 |

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| Background and Justification **A perfect storm is quietly yet quickly forming and threatening vulnerable families and children in the Cabo Delgado Province in northern Mozambique.** As a starting point, livelihoods and government services are still recovering from the impacts of Cyclone Kenneth, which devasted coastal areas in April 2019 and has contributed to the more than 160,000 persons that were facing severe food insecurity as of June 2020 (IPC Phase 3 or higher). At present, the global and domestic economic impacts related to COVID-19 are intensifying as the health risks are growing and placing additional pressures on local health facilities. A cholera outbreak was also declared in January 2020 with more than 1,000 cases already reported. On top of that, insecurity, including more than 100 incidents of armed attacks and violence since January, are further disrupting government services (e.g. more than 100 schools have been destroyed and 30 health facilities have interrupted services) and have displaced more than 210,000 persons.[[1]](#footnote-1) Foreign forces are also likely to intervene and add further uncertainty to the conflict and overall regional instability.[[2]](#footnote-2)  **If humanitarian support is not urgently provided and the conflict not quickly resolved, the situation in Cabo Delgado will likely transform into a tragedy for its children.** Evidence is therefore needed to highlight the costs to children if actions are delayed. The analysis is expected to inform both government and international responses and funding. |
| Objective, Scope of Work and Deliverables **Objective**  This assignment aims to develop a humanitarian investment case for the children of Cabo Delgado, to bring forth evidence on the costs and benefits of intervening early on as well as the costs of not intervening. This package of evidence is ultimately intended to support advocacy efforts with the government of Mozambique and the international community to garner immediate funding and actions to prevent irreversible harm and save lives.  **Scope**    The selected consultant will be expected to carry out the following activities:   1. Review cost-benefit and cost of inaction methodologies that may be relevant to informing the scope of this exercise, including data requirements, modelling approaches and scenario options. 2. Analyze available data, including gaps. 3. Based on the above, draft an inception report that proposes a modelling approach and scenarios, including a summary of the pros and cons of the recommendations. This should include:    1. **A theory of change** (or pathway mapping) that posits how the different shocks (*climate, economic, health, food and conflict*) are affecting child well-being and how a set of programmatic interventions could prevent or mitigate adverse outcomes.    2. **Parameters for low-, medium- and high-risk impact scenarios**, which would be based on variations of the evolution of the climate, economic, health, food and conflict shocks and also be linked to distinct time horizons. Given the limitless number of possible variations, the approach would to simplify the scenarios as much as possible, for example by applying a low impact situation to each individual shock, which combined would form the low impact scenario. Each scenario would then be analysed across unique time periods, e.g. short term (6-12 months), medium term (12-24 months) and long term (3-5 years), so in the end there would be a total of nine scenarios.    3. **Programmatic cost requirements** for humanitarian and development interventions under each scenario, both for *UNICEF* (e.g. those included in UNICEF’s rapid response plan for Cabo Delgado as well as Cabo Delgado-related components of UNICEF’s COVID Humanitarian Action for Children appeal and UNICEF’s Country Program Document, etc.) and the *government* (the Cabo Delgado province and any programs supported at national level). This should include recurrent and capital items to deliver social services (child protection, education, health, social protection and WASH), including budget support for the government of Cabo Delgado.    4. **Investment benefits** for intervening in each scenario, including for *health* (cases of severe health issues avoided, number of lives saved), *nutrition* (number of stunting cases prevented), *education* (number of children kept or re-introduced to school, number of learning years saved/preserved), etc. These should be translated into both numbers of children as well as monetary estimates using e.g. disability-adjusted life years (DALYs), quality-adjusted life years (QALYs), value of a life (VOLs). This would further describe and defend the discounting approach used to arrive at net present values.    5. **Costs of not investing** in each scenario, which would be the inverse of the benefits.    6. **Equations**, which detail the exact modelling specifications.    7. **List of key indicators**, which, for each scenario, could include total discounted benefits and costs in current US$, benefit-cost ratios costs and benefits on a per capita basis, as a % of 2019 ODA in Mozambique, as a % of the 2020 approved national budget, etc. as well as comparing cost-savings achieved by investing in scenario 1 versus other scenarios (in total value, as a %), etc. 4. Adjust and finalize the inception report, including a step-by-step summary of the way forward, based on feedback from UNICEF country and regional teams. 5. Carry out the analytical and modelling work. 6. Generate policy recommendations on the actions to be taken by national authorities and international community based on the findings. 7. Draft a policy report (main text no more than 20 pages). 8. Finalize the report based on feedback from country and regional teams. 9. Develop a summary note (2 pages maximum) and power-point presentation (10 slides maximum). |
| **Desired Competencies, Technical Background and Experience**     * Advanced university degree in Economics, Statistics, Social Sciences, Development Studies or related fields. * Minimum 8 years of experience conducting socioeconomic analyses, preferably covering conflict and emergency issues. * Outstanding quantitative and modelling skills with a strong understanding of and familiarity with costing and investment case exercises. * Excellent research and writing skills, including publication track record. * Demonstrated ability to: (i) handle multiple tasks under pressure with short deadlines; (ii) work independently, seeking guidance on complex issues; and (iii) strong interpersonal skills, proven team orientation and the ability to work across unit boundaries. * Excellent spoken and written English; Portuguese an asset. |
| **Work relationships**  The consultant will work under the guidance of the Emergency and Social Policy Regional Advisers in ESARO in very close consultation with the Social Policy and Emergency teams in the Mozambique country office. At the same time, the consultants are expected to work remotely with no in-country travel required or expected. |
| Application Process Qualified candidates are requested to submit a one-page cover letter and a two-pager technical proposal summarizing relevant experience along with their CV to [xxxxx@unicef.org](mailto:xxxxx@unicef.org). The letter should contain the subject line “Application for investment case for children of Cabo Delgado” by 20 August 2020 11:59pm East Africa Time (EAT). Please indicate your availability to start in August/ September 2020 along with your daily rate and lump sum amount to undertake this Terms of Reference. Applications submitted without a daily rate and lump sum amount will not be considered. Compensation will be commensurate to experience and guided by competitive market rates. |

1. See <https://reports.unocha.org/en/country/mozambique> [↑](#footnote-ref-1)
2. See <https://www.theafricareport.com/30898/south-africas-interest-in-extremist-violence-in-northern-mozambique/> [↑](#footnote-ref-2)