United Nations Children's Fund

TERMS OF REFERENCE FOR INDIVIDUAL CONSULTANTS AND CONTRACTORS

Title: Technical Assistance,	Funding Code:	Type of engagement	Duty Station: Freetown,
Elimination of Mother to Child			Sierra Leone [seconded to
Transmission (EMTCT) and Paediatric HIV			Ministry of Health and Sanitation (MoHS)]

Purpose of Activity/Assignment:

Background

The overall objective of the national HIV prevention and control efforts is to reduce new infections, ensure that 95% of people living with HIV know their status, 95% are on treatment, and 95% of those on treatment attain viral suppression – UNAIDS 95-95-95 – as part of the global efforts to 'END AIDS' by 2030. Sierra Leone has made some progress towards achieving the elimination of mother-to-child transmission (EMTCT) of HIV and Paediatric HIV targets. Despite these achievements, at an MTCT rate of 21.1% (UNAIDS Data 2022) against a target of less than 5%, the country is still far from eliminating MTCT of HIV. Only 78% of pregnant women needing ARVs received ARVs for PMTCT in 2021. The country has very poor Paediatric HIV indicators, with early infant diagnosis (EID) coverage at 6 weeks at an unacceptable low of 3.3% and antiretroviral therapy (ART) for children living with HIV at 13% in 2021.

For Sierra Leone, this will mean having a strong national health sector response at the core of the multi-sectoral response; and taking HIV out of isolation by ensuring that HIV is included in the national health sector recovery efforts and by building resilient and sustainable health systems, which are HIV sensitive. This will include providing national level technical assistance to improve policies, strategies and guidelines that are evidence-based and maximize the impact of the national EMTCT and Paediatric HIV programmes; monitor programmatic performance on the care cascade, diagnosis, enrolment to ART initiation, adherence, and retention in care; and submit recommendations on programmatic refinement.

1. Purpose and objectives:

To provide technical support to the National AIDS Control Programme (NACP)/Ministry of Health and Sanitation (MoHS), the National AIDS Secretariat (NAS) and other stakeholders in Sierra Leone to strengthen the health sector response to EMTCT and Pediatric HIV in order to prevent and reduce new infections, reduce AIDS-related deaths and eliminate HIV related stigma & discrimination to reach ambitious national targets as stipulated in the Sierra Leone EMTCT of HIV and Paediatric HIV Strategic and Operational Plan 2021-2025 and National Strategic Plan (NSP) on HIV and AIDS 2021-2025. To support the integration of the EMTCT and Paediatric HIV Program into the Reproductive, Maternal, Newborn, Child and Adolescent Health and Nutrition and TB Platforms.

2. Methodology and Technical Approach

The consultant will be responsible for supporting the NACP/MoHS of Sierra Leone, NAS, and partners to support the development and implementation of the national health sector response and contribution to 95-95-95 and the Ending AIDS. There are immediate opportunities to accelerating the health sector response to HIV in Sierra Leone: through close collaboration with other priority programmes and entities of the MoHS – particularly Health System Strengthening (HSS), Reproductive, Maternal, Neonatal, Child and Adolescent Health and Nutrition (RMNCAHN), National TB and Leprosy Control Programme (NTLCP); and through funding from the Global Fund to Fight AIDS, TB and Malaria, and other large donor-funded programmes. The consultant will ensure the effective implementation and integration of EMTCT and Paediatric HIV programme into the RMNCAHN programme.

Sierra Leone has also developed the EMTCT and Paediatric HIV Strategic and Operational Plan 2021-2025 and adapted newer and innovative approaches to the programming. The consultant will provide support to ensure that above mentioned strategies are successfully implemented and documented, including as supported through financing from the Global Fund. S/he will closely work with Government and HIV partners to streamline and coordinate work related to the normative, programming, and operational functions related to EMTCT and Paediatric HIV programme.

3. Specific Tasks of the Consultant

Under the direct supervision of the Programme Manager, NACP, Ministry of Health and Sanitation and the UNICEF Health Specialist, the consultant will contribute to expansion in the implementation of the Sierra Leone EMTCT of HIV and Paediatric HIV Strategic and Operational Plan and strengthen the EMTCT and Paediatric HIV response, including those related to co-infection and second-line ART; increasing the involvement of communities, health-care providers, non-governmental



organizations and corporate partners and District Health Management Teams (DHMTs) through increased country support and strong partnerships; strengthening surveillance, monitoring and evaluation.

i. Strategic & Operational Planning and Programme Management

- Support to strengthen leadership and management capacity for EMTCT and Paediatric HIV at national and district levels to deliver quality services, including:
 - Supporting coordination of EMTCT and Paediatric HIV programming in close coordination with NAS and the broader multi-sectoral HIV response stakeholders, taking into account the COVID-19 pandemic and its impact
 - Facilitating the regular functioning of technical working groups
 - Supporting the preparation of annual work plans, quarterly and semester reports and other ad-hoc reports on EMTCT and paediatric HIV programming
 - o Supporting the conduct of annual performance reviews and learning meetings/workshops
 - Supporting resource mobilization and grant management, ensuring effective and efficient use of financial resources, and resolving bottlenecks to meeting performance targets.
- Recommend and support policy and Standard Operating Procedures (SOP) changes in line with new global best practices/recommendations and support their implementation.

ii. Systems Strengthening and Capacity Building

- In line with WHO and national treatment guidelines, propose appropriate treatment regimens for Pediatric HIV along with systems for effective monitoring of treatment outcomes, resistance, and treatment failure.
- Facilitate the implementation of the new consolidated treatment guidelines.
- Facilitate integration of EMTCT and Paediatric HIV into RMNCAHN interventions across the continuum of care and at all levels of service delivery and communities, as well as integration into other important programmes, including through:
 - Developing strategies to increase the uptake of ANC for all pregnant women with a special focus on adolescent girls and young women (AGYM)
 - Developing strategies to increase HIV testing during ANC, labour/delivery, and postnatal care for all pregnant women with a special focus on AGYM
 - Developing the strategies for ensuring screening of all Pregnant women present for ANC for acute malnutrition and refer them for appropriate nutritional care and support.
 - o Proposing strategies to scale up and sustain care for all HIV Exposed infants.
 - o Proposing strategies to improve retention in care for mother-infant pairs throughout the EMTCT cascade
 - Proposing evidence-based strategies to support active case finding for Paediatric HIV cases at all entry points, and strategies to improve their retention in care
 - Supporting the roll-out of family testing (mother, partners and newborn/infant)
 - Developing age specific transition plans for all Paediatric HIV population
 - Supporting scale-up of adolescent-friendly services for HIV infected adolescents at health facilities
- Strengthen supportive supervision, coaching and mentoring for improving quality of EMTCT and Paediatric HIV services through:
 - Reviewing the existing supervision and mentorship programme for EMTCT and Paediatric HIV, updating the supervision and mentorship checklist
 - Providing clinical mentorship for ART providers and facilitating learning among providers
- Strengthen supply chain system for EMTCT and Paediatric HIV programme. Identify and help resolve critical gaps for quantification, procurement, distribution / reverse logistics, cold chain maintenance, stock management and supply chain data management.
- Provide a broad overview of the laboratory situation in the country and its impact on the EMTCT and Paediatric HIV programme, particularly highlighting opportunities for improving coverage of EID and HIV testing among pregnant women.

iii. Support Data, Analytics & Operations Research

- Support and strengthen systems for Monitoring and Evaluation of EMTCT and Paediatric HIV services and promote the generation and use of information for evidence-based planning and decision making.
- Support strengthening of the data collection and visualization systems and build capacity on analysis and use of data on EMTCT and Paediatric HIV services including Logistics Management Information System (LMIS) data.



- Support coordinators to provide quarterly cascade analysis to be shared with MOHS and programme managers while supporting the use of national EMTCT and Paediatric HIV data for decision making.
- Facilitate the development of a prioritized operations research plan in EMTCT, EID and Paediatric HIV, and develop the capacity of the NACP in designing, implementing, evaluating, writing, and disseminating operations research findings.
- Support periodical gap analysis of the EMTCT cascade and Paediatric HIV services and propose strategies to address the gaps.
- Review, update and standardize M&E tools for EMTCT and Paediatric HIV services.
- Institutionalize systems to track and report EMTCT outcomes using cohort analysis.

4. Expected Deliverables

De	liverables	Timeframe
1.	Monthly report on the activities completed, certified by the NACP Manager and approved by UNICEF, and also detailing progress, challenges, and opportunities of the EMCT / Paediatric HIV programme.	1st week of the following month
2.	Bi-annual narrative report detailing progress, challenges, and opportunities of the EMCT / Paediatric HIV programme.	2 weeks after end of Reporting period.
3.	NACP supported to regularly hold EMTCT / Paediatric HIV TWG with action-oriented meeting notes	Ongoing until the end of consultancy
4.	NACP supported to develop EMTCT / Paediatric HIV Annual Work Plan, Quarterly and Semester implementation progress reports (incl. data analysis)	Ongoing until the end of consultancy
5.	Updated EMTCT / Paediatric HIV policies, SOPs, treatment regimens as relevant	Ongoing until the end of consultancy
6.	Reports on EMTCT / Paediatric HIV system strengthening – supply chain, information management, and laboratory (rapid assessment, action plan for system strengthening, and action plan implementation progress)	Ongoing (rapid assessment and action plan within first three months and ongoing afterwards)
7.	NACP supported to develop and implement a prioritized Operations Research plan	Ongoing (development of a plan within first five months and ongoing afterwards)
8.	EMTCT / Paediatric HIV clinical mentoring, supportive supervision, and training reports	Ongoing until the end of consultancy
9.	End of consultancy report on status, gaps, opportunities, and recommendations.	2 weeks before end of consultancy.
	Total number of months	11.5

5. Management, Organization and Timeframe

Estimated number of months required for this assignment is 11.5 months from August 2023 to July 2024, with possibility of extension. The international consultant will be stationed at the National AIDS Control Program (Freetown) with travel to the field. The consultant should note that:

- UNICEF will organize all in-country travel.
- UNICEF will provide a laptop for the consultant.
- The fee will be paid monthly, based on the completion of monthly deliverables, and within the scope of contract agreement.
- No contract may commence unless the contract is signed by both UNICEF and the consultant.
- The consultant will be required to document that they have appropriate health insurance, including medical evacuation.

Child Safeguarding	
Is this project/assignmen	t considered as "Elevated Risk Role" from a child safeguarding perspective?
☐ YES ⊠ NO	If YES, check all that apply:



Direct contact role YES NO
If yes, please indicate the number of hours/months of direct interpersonal contact with children, or work in their immediately
physical proximity, with limited supervision by a more senior member of personnel:
Child data role YES NO
If yes, please indicate the number of hours/months of manipulating or transmitting personal-identifiable information of
children (name, national ID, location data, photos):
More information is available in the Child Safeguarding SharePoint and Child Safeguarding FAQs and Updates



Work Assignment Overview			
Tasks/Milestone:	Deliverables/Outputs:	Timeline	Estimate Budget
Monthly report on completion of the activities, certified by the NACP Director and detailing progress, challenges, and opportunities.	 Submission to and approval by UNICEF of monthly reports detailing progress, challenges, opportunities, and recommendations. 	1 st week of the month	
Bi-Annual narrative report detailing progress, challenges, and opportunities.	Submission to and approval by UNICEF of annual reports detailing progress, challenges, opportunities, and recommendations.	2 weeks after end of reporting period.	
NACP supported to hold regular EMTCT / Paediatric HIV TWG with action-oriented meeting notes	Availability of action oriented TWG meeting notes	Ongoing until the end of consultancy	
NACP supported to develop EMTCT / Paediatric HIV Annual Work Plan, Quarterly and Semester implementation progress reports (incl. data analysis)	Availability of a national EMTCT / Paediatric HIV Annual Work Plan, Quarterly and Semester implementation progress reports	Ongoing until the end of consultancy	
Updated EMTCT / Paediatric HIV policies, SOPs, treatment regimens etc as relevant	 Availability of updated relevant EMTCT / Paediatric HIV policies, SOPs, treatment regimens 	Ongoing until the end of consultancy	
Reports on EMTCT / Paediatric HIV system strengthening – supply chain, information management, and laboratory (rapid assessment, action plan for system strengthening, and action plan implementation progress)	Availability of reports on EMTCT / Paediatric HIV system strengthening – supply chain, information management, and laboratory	Ongoing until the end of consultancy	
NACP supported to develop and implement a prioritized Operations Research plan	Availability of a prioritized Operations Research plan	5 months after start of consultancy and ongoing	
EMTCT / Paediatric HIV clinical mentoring, supportive supervision, and training reports	Availability of EMTCT / Paediatric HIV clinical mentoring, supportive supervision, and training reports	Ongoing until the end of consultancy	
End of consultancy report on status, gaps, opportunities, and recommendations, along with deliverables	Submission to and approval by UNICEF of a final report on status, gaps, opportunities, and recommendations.	2 weeks before end of consultancy.	



Budget Year:	Requesting Section/Issuing O	office: Reasons why	y con	sultancy cannot be do	one by staff:
2023	Health and Nutrition Section	requested by Sanitation (N Fund. Because investment, under this co	/ and //oHS se of UNIC onsult	dedicated technical as embedded in Ministry) with financial suppor the required expertise EF staff cannot deliver cancy alone. However, and support to the co	of Health and treat from the Global and time the results UNICEF staff will
Included in Annua	Included in Annual/Rolling Workplan: X Yes No, please justify:				
Consultant sourcir	ng:			Request for:	
☐ National ☑ International ☐ Both		New Consultancy			
Consultant selection method:			Extension/ Amendment		
Competitive Selection (Roster)					
Competitive Selection (Advertisement/Desk Review/Interview)					
If Extension, Justif	ication for extension:				
Supervisor:		Start Date: August 2023	Er	nd Date: July 2024	Number of Days (working): 11.5 months



Estimated Consultancy Fee	
Travel International (if applicable)	
Travel Local (please include travel plan)	-
DSA (if applicable)	
Total estimated consultancy costs ⁱ	
Minimum Qualifications required:	Knowledge/Expertise/Skills required:
Enter Disciplines: Medical Degree from a recognized university with a postgraduate degree or equivalent in Public Health /Epidemiology or a related field.	 At least 8 years of experience in EMTCT and Pediatric HIV programme at national/subnational level. Practical experience in programme management and strategic plan development. At least 5 years international experience in working with UN and/or international NGOs, bilateral and multilateral agencies. Clinical experience in EMTCT and Paediatric HIV treatment and care. Experience with key populations programming. Extensive knowledge and experience in HIV prevention and control programming and implementation. Proven experience in EMTCT and Pediatric HIV programme management at the country level. Knowledge of health systems strengthening and strategic planning at the national level. Ability to develop and facilitate the development of guidelines and effectively monitor progress in the use of guidelines. Excellent interpersonal skills with the ability to cooperate and negotiate with technical and funding agencies and establish and manage relationships with government ministries, district local governments, national and district partners, service providers, communities, and other stakeholders. Experience with Global Fund proposal development, grant making and implementation processes. Fluency in written and spoken English. Excellent communication and presentation skills. Ability to write and communicate clearly. Proficiency in use of computer software applications, including word processing, spreadsheet, and corporate software packages.
Administrative details: Visa assistance required: Transportation arranged by the office:	☐ Home Based ☐ Office Based: If office based, seating arrangement identified: ☐ IT and Communication equipment required: ☐ Internet access required: ☐



Request Authorised by Section Head	Request Verified by HR:
Endorsed By Deputy Representative (Programmes)	Approved by Representative:

ⁱ Costs indicated are estimated. Final rate shall follow the "best value for money" principle, i.e., achieving the desired outcome at the lowest possible fee. Consultants will be asked to stipulate all-inclusive fees, including lump sum travel and subsistence costs, as applicable.

Payment of professional fees will be based on submission of agreed deliverables. UNICEF reserves the right to withhold payment in case the deliverables submitted are not up to the required standard or in case of delays in submitting the deliverables on the part of the consultant

Individuals engaged under a consultancy or individual contract will not be considered "staff members" under the Staff Regulations and Rules of the United Nations and UNICEF's policies and procedures and will not be entitled to benefits provided therein (such as leave entitlements and medical insurance coverage). Their conditions of service will be governed by their contract and the General Conditions of Contracts for the Services of Consultants and Individual Contractors. Consultants and individual contractors are responsible for determining their tax liabilities and for the payment of any taxes and/or duties, in accordance with local or other applicable laws.